



CASA





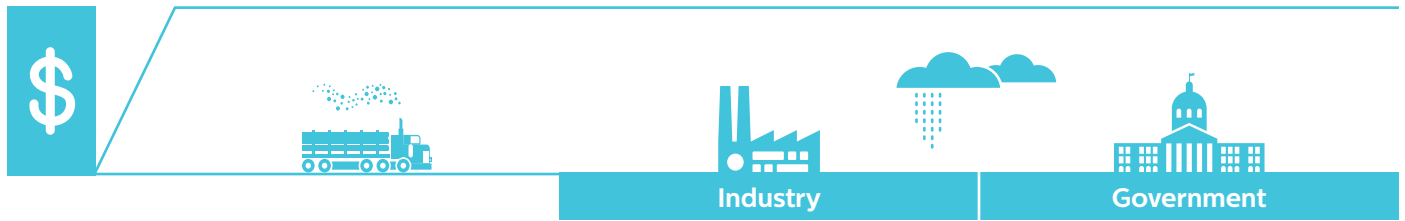






004

# CASH & INKIND CONTRIBUTIONS



\$ 60,000.00

\$ 1,270,000.00



**\$ 1,330,000.00**

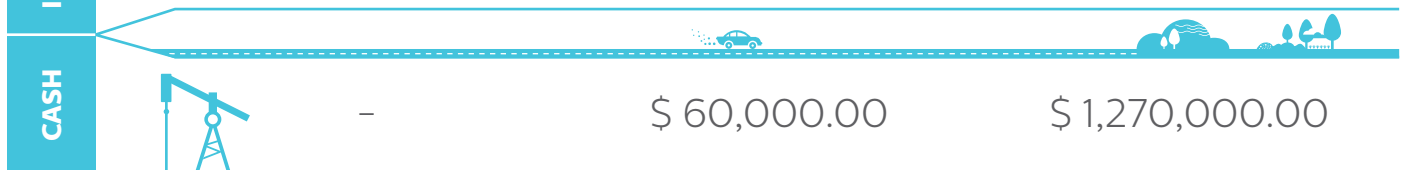
## 2013 CASH + INKIND BY SECTOR



\$ 133,257.00

\$ 191,926.00

\$ 131,263.00



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\$ 60,000.00

\$ 1,270,000.00

**\$ 133,257.00**

**\$ 251,926.00**

**\$ 1,401,263.00**

## 2013 TOTAL CASH & INKIND CONTRIBUTION

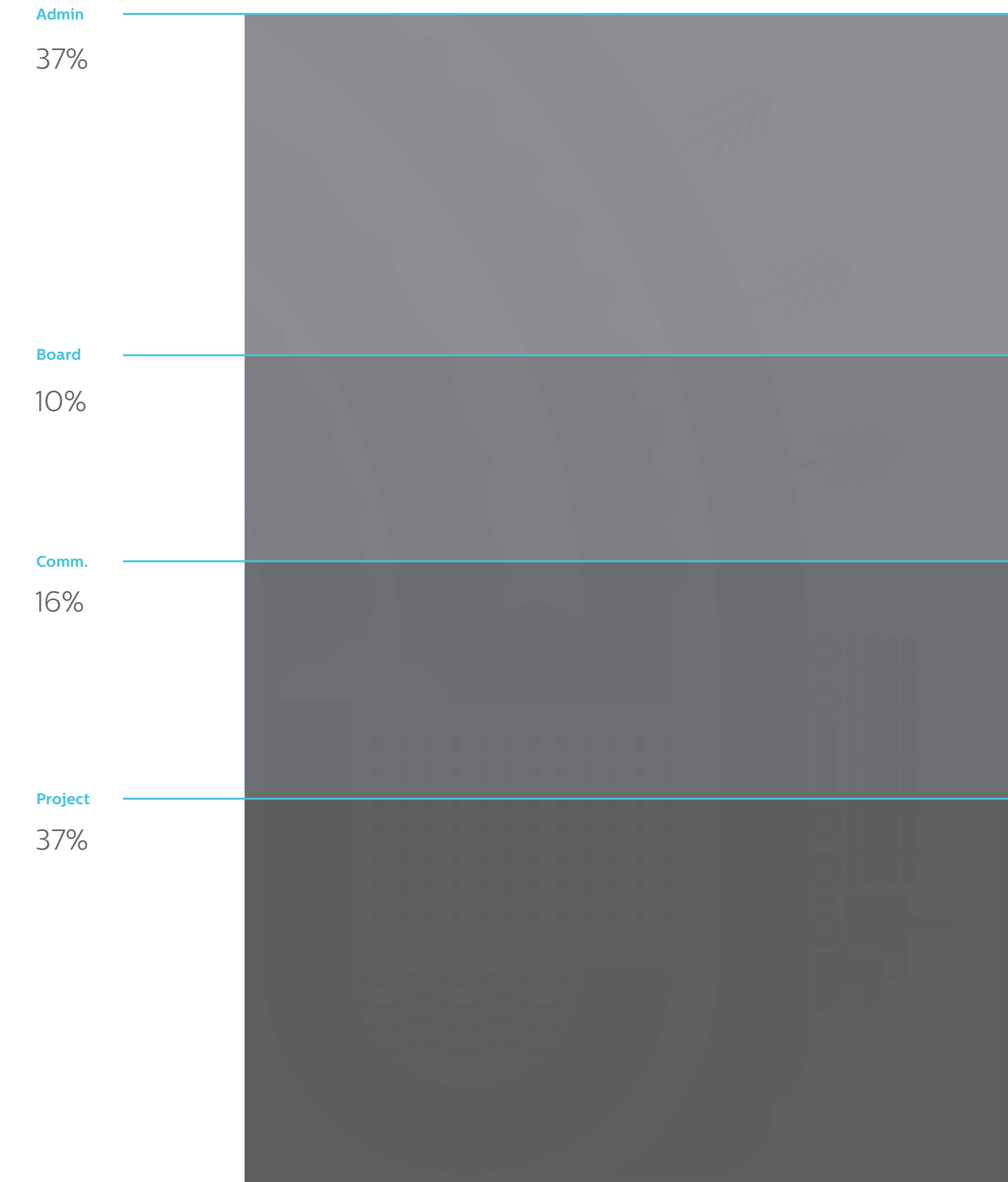
Cash	Inkind
\$ 1,330,000.00	\$ 456,447.00

**\$ 1,786,447.00**



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EXPENDITURES  
**TOTAL = 1,041,529.00**





## CASA AND ALBERTA AIRSHEDS COUNCIL (AAC) JOINT STANDING COMMITTEE (JSC)

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Strengthens the relationship between CASA, the AAC and the individual airshed zones.

The JSC met with the Alberta Environmental Monitoring, Evaluation and Reporting Agency (AEMERA), as well as representatives from ESRD to review a CASA discussion paper that addressed:

- functional components of Alberta's Air Quality Management System,
- roles and responsibilities of the organizations delivering aspects of the system;
- relationships among organizations;
- government initiatives related to the delivery of air quality management; and

- strengths, issues or inconsistencies that the Joint Standing Committee may wish to address.

They also discussed ways in which the JSC could contribute to evolving monitoring initiatives in Alberta. AEMERA proposed follow-up meetings in late fall 2013 or early 2014 "to provide an update on progress towards the creation of the arms-length agency and an enhanced provincial environmental monitoring system".





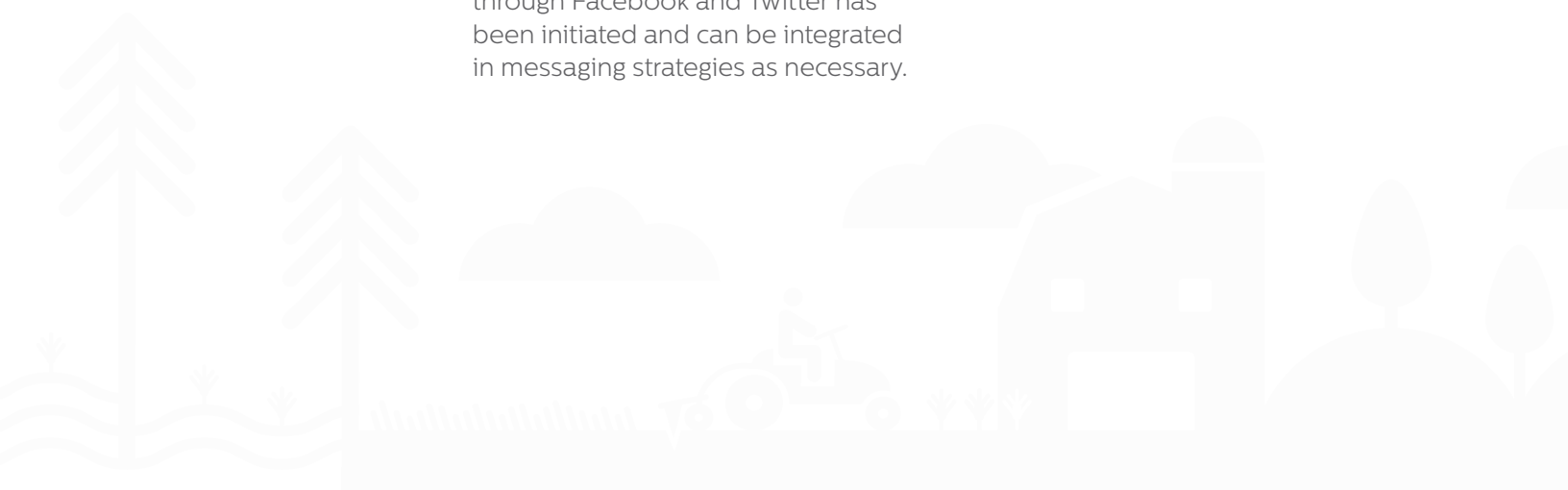
## COMMUNICATIONS COMMITTEE

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Provides strategic direction and advice regarding communications initiatives, plans and priorities in support of the CASA mission and vision.

Communications Committee achievements focused on five pursuits, each linked to one or more of CASA's strategic communications goals:

- CASA Secretariat and stakeholders participated in Environment Week, Pathways 2 Sustainability, Government of Alberta policy forums, guest lectures at the University of Alberta and University of Calgary and inquiries from out of province.
- CASA's 2012 Annual report received honourable mention in the 2013 Advertising Club of Edmonton Awards.
- CASA's social media presence through Facebook and Twitter has been initiated and can be integrated in messaging strategies as necessary.
- Planning for CASA's 20th Anniversary and the associated rebrand is underway. Detailed design work and plan implementation is underway, including periodic Communications Committee oversight and Board involvement.
- CASA staff continued to offer interest-based negotiations training to interested parties, consistent with CASA's Guide to Managing Collaborative Processes and our need to broaden stakeholder awareness of this tested and successful approach to multi-stakeholder negotiations.





## PERFORMANCE MEASURE COMMITTEE

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Charged with developing a process for calculating and assessing CASA's performance. It also oversees the calculation of performance indicators related to those measures.

In 2013 CASA developed a new Performance Measurement Strategy; a results-based management tool that is used to guide the selection, development and ongoing use of performance measures and indicators. The Strategy acts as a

repository for and guide to all aspects of performance measurement at CASA and is based on a model from the Treasury Board of Canada with input from the Office of the Auditor General of Canada.





## ODOUR MANAGEMENT TEAM

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In March 2013, the Board approved the odour management project charter and directed the Secretariat to coordinate the formation of an odour management team. The project charter outlines seven

areas of work for the team, and, in accordance with advice received from the Board, the team prioritized complaints, odour assessment, and health as the first areas where work would begin.

### Three task groups were convened and began work on:

#### Complaints Task Group:

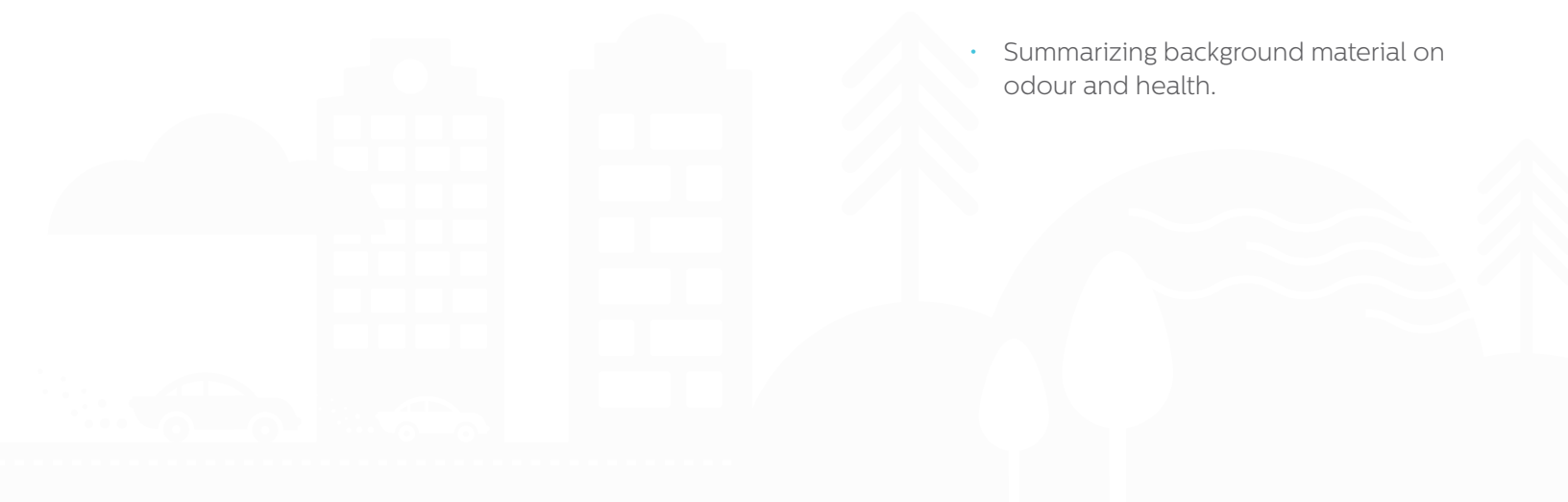
- Developing a baseline understanding of the complaints landscape in Alberta, including gaps and strengths.
- Conducting a cross-jurisdictional review of best practices outside Alberta relating to complaint response and tracking mechanisms.
- Developing tools to help address gaps and to highlight strengths in the Alberta system.

#### Odour Assessment Task Group:

- Evaluating odour assessment tools and their possible application in Alberta.
- Developing a user-friendly tool that links different odour issues to appropriate odour assessment tools and practices.

#### Health Task Group:

- Developing tool(s) for tracking health-related impacts of odour.
- Summarizing background material on odour and health.





## 2013 ELECTRICITY FRAMEWORK REVIEW TEAM

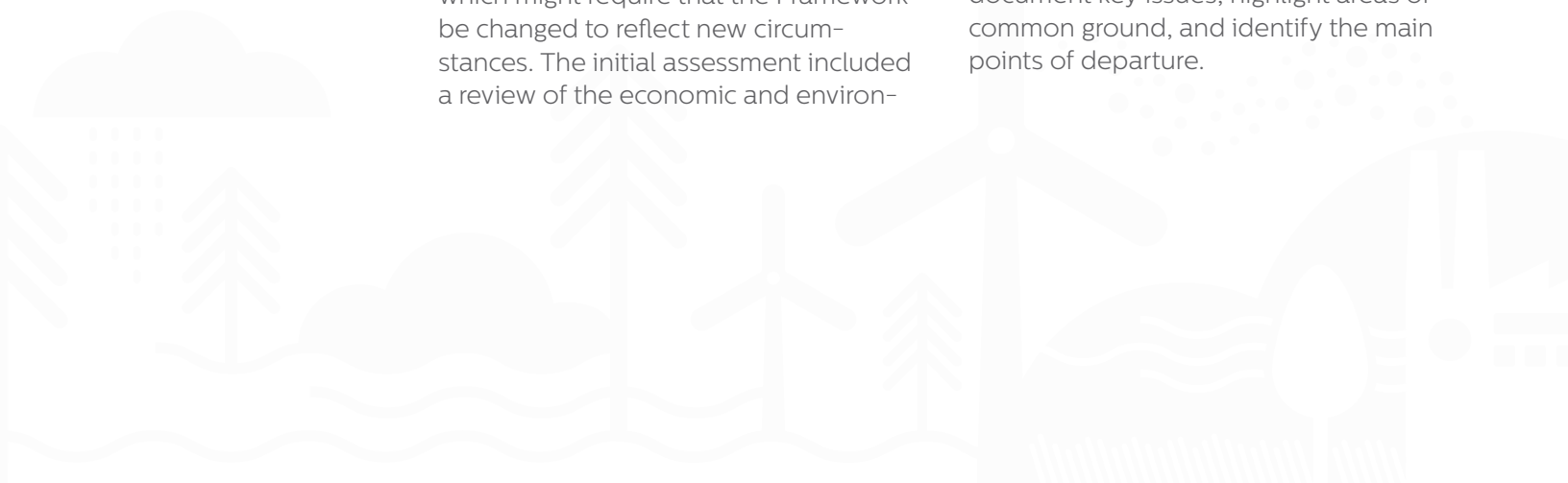
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The Emissions Management Framework for the Alberta Electricity Sector recommends that a formal review of the framework be undertaken every five years. The intent of the Five-Year Review is to assess new emission control technologies, update emission limits for new generation units, determine if emission limits for new substances need to be developed, review implementation progress, and determine if the Framework is achieving its emission management objectives

In March of 2013 the Board approved the Project Charter for the second Five-Year Review and the subsequent formation of a project team.

Initially the team discussed whether a review of the Framework was warranted, which might require that the Framework be changed to reflect new circumstances. The initial assessment included a review of the economic and environ-

mental “triggers” (Recommendation 34 and 35), as well as the implications of the implementation of the Federal GHG Regulations for coal-fired power plants. By the end of 2013, the team had reached an impasse on the economic trigger and the parties agreed to document key issues, highlight areas of common ground, and identify the main points of departure.





# 011

## HUMAN AND ANIMAL HEALTH TEAM

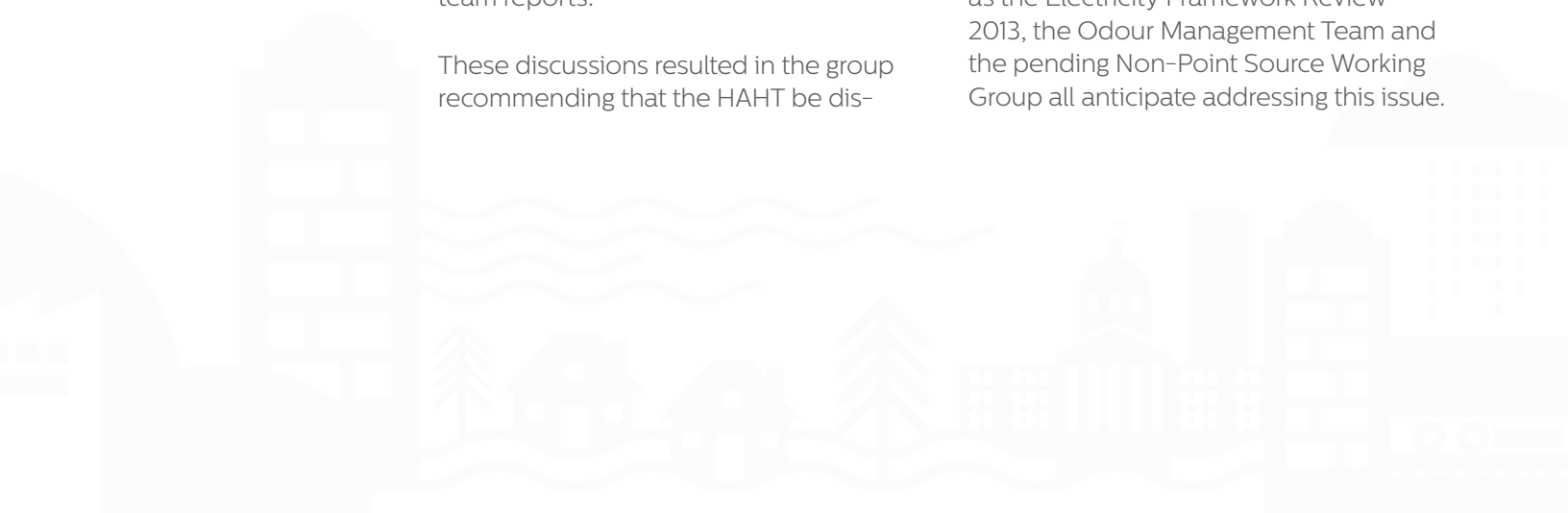
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Since 1995, CASA stakeholder have participated on several project teams that were convened to provide the Board with strategic direction related to the health impacts associated with air emissions. Most recently a Human and Animal Health Team (HAHT) met to review the original intent of the 1999 Comprehensive Human Health Monitoring System (CHHMS) and to develop an inventory of inputs to the CHHMS, including the agencies that contribute to the CHHMS and the integration of their work.

The inventory was completed in early 2013, after which the HAHT met to review the goals of the CHHMS, the inventory, ongoing work that directly or indirectly supports the goals of the CHHMS and the status of recommendations from earlier team reports.

These discussions resulted in the group recommending that the HAHT be dis-

banded, provided that concerns with respect to human and animal health are raised by future CASA Working Groups and Project Teams when they develop their Project Charter. The team also noted that current and pending projects, such as the Electricity Framework Review 2013, the Odour Management Team and the pending Non-Point Source Working Group all anticipate addressing this issue.



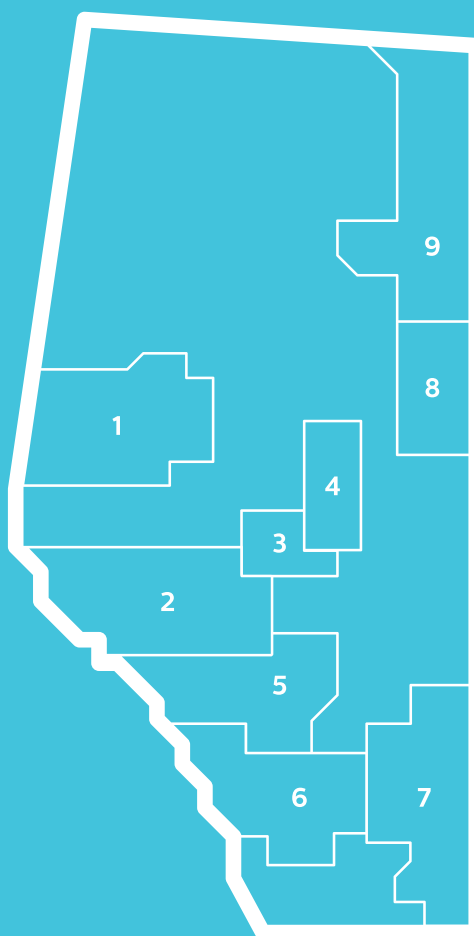


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## AIRSHED ZONES

In Alberta, non-profit societies or associations conduct passive and/or continuous ambient air quality monitoring as airshed zones.

1. Peace Airshed Zone Association
2. West Central Airshed Society
3. Alberta Capital Airshed Alliance (CASA endorsement pending)
4. Fort Air Partnership Association
5. Parkland Airshed Management Zone
6. Calgary Region Airshed Zone
7. Palliser Airshed Society
8. Lakeland Industry & Community
9. Wood Buffalo Environmental Association



Formed by local stakeholders to deal with air quality issues in a specific region, they are funded by the partners in each airshed zone. CASA provides guidelines for formation and opera-

tion, but each airshed zone operates independently as a non-profit society or association. All endorsed airshed zones are consensus-based and support the CASA vision.



## 013 PROGRESS

### Non-Point Source Air Emissions Workshop

The Government of Alberta defines Non-Point Sources (NPS) as “those sources which are numerous, widespread, and not easily regulated through traditional approval methods.” Though the World Health Organization collectively ranked Canada’s cities as having very good air quality in a recent global assessment, Albertans are becoming more aware of potential health effects from non-point source emissions, especially in urban centers. In October of 2013 CASA convened a workshop for 35 stakeholders with an interest in developing a prioritized NPS agenda for stakeholder collaboration. A new NPS Working Group will develop a draft Project Charter in 2014.

### Training in Interest-based Negotiation

Since the release of CASA’s Guide to Managing Collaborative Processes in 2012, stakeholders in government, industry and non-government organizations have continued to seek training in interest-based negotiation, the foundation of CASA’s approach to building consensus. Two training sessions were provided to project team members who are actively engaged in CASA negotiations and additional sessions are planned for 2014 to meet ongoing demand.

### A New Searchable Database

The Secretariat has completed its work to create a searchable database that can be used to: inform stakeholder inquiries, report to CASA members and conduct periodic performance measurement. This searchable database will significantly improve CASA’s ability to generate information about the work of past project teams, bring forward outstanding implementation requirements and provide context for current air quality discussions.

### Planning for CASA’s 20th Anniversary

CASA is 20 years old in March of 2014. There are few multi-stakeholder organizations in Canada with CASA’s record of accomplishment. The work of CASA project teams continues to shape the policy and regulatory landscape in both Alberta and Canada. Over 960 stakeholders have participated on project teams over the past 20 years. CASA will mark this anniversary to acknowledge the remarkable collaborative work of so many Albertans. Planning for this celebration began in 2013 and will continue through 2014.



## BOARD OF DIRECTORS + SECRETARIAT

Stakeholder Group	Sector	Member
NGO	Industrial	Pembina Institute
	Health	The Lung Association – Alberta & NWT
	Rural	Southern Alberta Group for the Environment
	Urban	Prairie Acid Rain Coalition
	Consumer Transportation	Alberta Motor Association
Industry	Petroleum Products	Canadian Fuels Association (formerly CPPI)
	Oil & Gas – Large Producers	Canadian Association of Petroleum Producers
	Forestry	Alberta Forest Products Association
	Mining	Alberta Chamber of Resources
	Alternate Energy	ENMAX
	Chemical Manufacturers	Chemistry Industry Association of Canada (CIAC)
	Agriculture	Alberta Beef Producers
	Utilities	TransAlta Corporation
	Oil & Gas – Small Producers	<b>Vacant</b>
Government	Federal	Environment Canada
	Provincial Government – Energy	Alberta Energy
	Provincial Government – Health	Alberta Health
	Local Government – Rural	Alberta Association of Municipal Districts & Counties
	Local Government – Urban	Alberta Urban Municipalities Association
	Provincial Government – Environment	Alberta Environment Sustainable Resource Development
Aboriginal Government	First Nations	Samson Cree Nation
	Métis	Métis Settlements General Council



## CASA Board Representative

Director, Association/Affiliation	Alternate Director, Association/Affiliation
<b>Chris Severson-Baker</b> , Managing Director Pembina Institute	<b>Ruth Yanor</b> , Mewassin Community Council
<b>Leigh Allard</b> , President & CEO The Lung Association – Alberta & NWT	<b>Janis Seville</b> , Director of Health Initiatives The Lung Association – Alberta & NWT
<b>Ann Baran</b> , Southern Alberta Group for the Environment	<b>Vacant</b>
<b>David Spink</b> , Prairie Acid Rain Coalition	<b>Bill Calder</b> , Prairie Acid Rain Coalition
<b>Don Szarko</b> , Director Alberta Motor Association	<b>Scott Wilson</b> , Senior Policy Analyst Alberta Motor Association
<b>Brian Ahearn</b> , Vice President – Western Division Canadian Fuels Association	<b>Peter Noble</b> , Senior Regulatory Affairs Manager – Imperial Oil
<b>Claude Chamberland</b> , President Canadian Association of Petroleum Producers	<b>Elise Bieche</b> , Manager Canadian Association of Petroleum Producers
<b>Brian Gilliland</b> , Manager Environmental Affairs Canada Weyerhaeuser Co. Ltd.	<b>Keith Murray</b> , Director Environmental Affairs Alberta Forest Products Association
<b>Rob Beleutz</b> , Environmental, Health and Safety Manager Graymont Western Canada Inc.	<b>Dan Thillman</b> , Plant Manager Lehigh Cement
<b>David Lawlor</b> , Director Environmental Affairs ENMAX	<b>Vacant</b>
<b>Yolanta Leszczynski</b> , SD/ Env Regulatory Coordinator Shell Scotford Manufacturing	<b>Al Schulz</b> , Regional Director Chemistry Industry Association of Canada (CIAC)
<b>Rich Smith</b> , Executive Director Alberta Beef Producers	<b>Humphrey Banack</b> , Alberta Federation of Agriculture
<b>Don Wharton</b> , Vice President Sustainable Development TransAlta Corporation	<b>Jim Hackett</b> , Director, Aboriginal Relations, Health & Safety, Environment ATCO Group, Utilities
<b>Vacant</b>	<b>Vacant</b>
<b>Cheryl Baraniecki</b> , Associate Regional Director General, West & North Environment Canada	<b>Martin Van Olst</b> , Senior Analyst Environment Canada
<b>Martin Chamberlain</b> , Assistant Deputy Minister Alberta Energy	<b>Audrey Murray</b> , Branch Head Environment and Resource Services Alberta Energy
<b>Linda Mattern</b> , Assistant Deputy Minister Acute Care & Population Health Division Alberta Health	<b>Dawn Friesen</b> , Executive Director Health Protection Alberta Health
<b>Bob Jones</b> , District 1 Director AAMDC	<b>Vacant</b>
<b>Tim Whitford</b> , Councillor Town of High River	<b>Vacant</b>
<b>Dana Woodworth</b> , Deputy Minister Alberta Environment and Sustainable Resource Development	<b>Rick Blackwood</b> , Assistant Deputy Minister Alberta Environment and Sustainable Resource Development
<b>Holly Johnson</b> , Rattlesnake Samson Cree Nation	<b>Vacant</b>
<b>Mary Onukem</b> , Environmental Coordinator Métis Settlements General Council	<b>Vacant</b>



## PAST MEMBERS

Name	Member
Cindy Christopher	Imperial Oil Limited
Bill Clapperton	Canadian Natural Resources Limited.
Peter Darbyshire	<b>RETIRED FROM</b> Graymont Western Canada Inc.
Neil MacDonald	Alberta Health
Mike Norton	Environment Canada
John Squarek	Oasis Energy
Bev Yee	Alberta Environment and Sustainable Resource Development



Start Date	End Date	Position	Sector
11-Apr-2013	17-Oct-2013	Alternate	Industry
14-Feb-2003	07-Mar-2013	Alternate	Industry
18-Jan-2006	30-Apr-2013	Director	Industry
24-Aug-2012	24-Sep-2013	Director	Government
17-Jul-2011	20-Jun-2013	Member	Government
09-Jun-2010	07-Mar-2013	Director	Industry
26-Feb-2007	12-Apr-2013	Alternate	Government

## SECRETARIAT

**Alison Hughes**, Executive Assistant

**Celeste Dempster**, Project Manger

**Karen Bielech**, Financial Adminrator

**Kaylyn Airey**, Project Manger

**Michelle Riopel**, Project Manger

**Norman MacLeod**, Executive Director

**Robyn Jacobsen**, Senior Manager

**Sarah Hanlon**, Administrative Coordinator

**Struan Robertson**, Project Coordinator



## ORGANIZATIONS

CASA could not operate without the help of the many organizations who support those sitting at the board table and/or on project teams. Thanks to these organizations for providing financial and in-kind contributions of time and expertise, ensuring CASA's continuing success.

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Alberta Agriculture and Rural Development  
 Alberta Association of Municipal Districts & Counties  
 Alberta Beef Producers  
 Alberta Capital Airshed Alliance  
 Alberta Energy  
 Alberta Energy Regulator  
 Alberta Environment & Sustainable Resource Development  
 Alberta Environmental Network  
 Alberta Federation of Agriculture  
 Alberta Forest Products Association  
 Alberta Health  
 Alberta Health Services  
 Alberta Motor Association  
 Alberta Urban Municipalities Association  
 ATCO Power Canada Ltd.  
 Calgary Region Airshed Zone  
 Canadian Association of Petroleum Producers  
 Canadian Fuels Association  
 Canadian Natural Resources Limited  
 Canadian Society of Environmental Biologists  
 Capital Power Corporation  
 Cenovus Energy Inc.  
 Chamberland Consulting Ltd.  
 Chemistry Industry Association of Canada  
 City of Calgary  
 City of Edmonton  
 City of Lethbridge  
 Devon Canada Corporation

Encana Corporation  
 ENMAX Corporation  
 Graymont Western Canada Inc.  
 Health Canada Alberta Region  
 Hinton Pulp, A division of West Fraser Mills Ltd.  
 Imperial Oil  
 Lehigh Cement  
 Lakeland Industrial and Community Association  
 Maxim Power  
 Mewassin Community Council  
 Milner Power Inc.  
 Natural Resources Conservation Board  
 Parkland Airshed Management Zone  
 Peace Airshed Zone Association  
 Pembina Institute  
 Ponoka Fish and Game  
 Prairie Acid Rain Coalition  
 Samson Cree Nation  
 Shell Canada Limited  
 Shell Scotford Manufacturing  
 Slave Lake Pulp  
 Southern Alberta Group for the Environment  
 The Lung Association AB & NWT  
 TransAlta Corporation  
 TransCanada  
 University of Alberta  
 West Central Airshed Society/Palliser Airshed Zone  
 Weyerhaeuser Company Ltd.









**Clean Air Strategic Alliance**

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